

October 15, 2021

VIA ELECTRONIC FILING

The Honorable Jocelyn G. Boyd
Chief Clerk/Administrator
Public Service Commission of South Carolina
101 Executive Center Drive
Columbia, South Carolina 29210

In Re: Applications for Duke Energy Progress, LLC and Duke Energy Carolinas, LLC
for approval of Smart Saver as Energy Efficiency Program
Docket No. 2021-143-E & Docket No. 2021-144-E

Dear Ms. Boyd:

On behalf of the South Carolina Coastal Conservation League, Southern Alliance for Clean Energy, North Carolina Sustainable Energy Association, Upstate Forever, and Vote Solar, please find the Surrebuttal Testimony of Eddy Moore attached for electronic filing in the above-referenced dockets.

Please contact me if you have any questions regarding this filing.

Sincerely,

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STATE OF SOUTH CAROLINA
BEFORE THE PUBLIC SERVICE COMMISSION

In the Matter of:

Application of Duke Energy Progress,
LLC for Approval of Smart Saver
Solar as Energy Efficiency Program

DOCKET NO. 2021-143-E

DOCKET NO. 2021-144-E

Application of Duke Energy
Carolinas, LLC for Approval of Smart
Saver Solar as Energy Efficiency
Program

SURREBUTTAL TESTIMONY

OF

EDDY MOORE

ON BEHALF OF

**THE SOUTHERN ALLIANCE FOR CLEAN ENERGY, SOUTH CAROLINA
COASTAL CONSERVATION LEAGUE, UPSTATE FOREVER, VOTE SOLAR,
AND THE NORTH CAROLINA SUSTAINABLE ENERGY ASSOCIATION**

October 15, 2021

TABLE OF CONTENTS

| | | |
|------|--|----|
| I. | INTRODUCTION AND QUALIFICATIONS..... | 1 |
| II. | “ENERGY EFFICIENCY” UNDER SOUTH CAROLINA LAW | 2 |
| III. | THE ENERGY SAVINGS THAT FORM THE BASIS FOR NET LOST REVENUE RECOVERY UNDER THE PROGRAM ARE FACTUALLY DISTINCT FROM SOLAR PRODUCTION UNDER SOLAR CHOICE. | 3 |
| IV. | MEASURING THE PROGRAM’S COST-EFFECTIVENESS..... | 8 |
| V. | CONCLUSION AND RECOMMENDATIONS | 12 |

1 **I. INTRODUCTION AND QUALIFICATIONS**

2 **Q. WHAT IS YOUR NAME AND YOUR CURRENT JOB TITLE?**

3 A. My name is Eddy Moore and I am the Energy & Climate Program Director for
4 the South Carolina Coastal Conservation League (“CCL”).

5 **Q. ON WHOSE BEHALF ARE YOU PROVIDING TESTIMONY?**

6 A. I am testifying on behalf of CCL, the Southern Alliance for Clean Energy
7 (“SACE”), Upstate Forever, Vote Solar, and the North Carolina Sustainable
8 Energy Association (“NCSEA”).

9 **Q. WHAT IS THE PURPOSE OF YOUR SURREBUTTAL TESTIMONY IN**
10 **THIS PROCEEDING?**

11 A. To respond to the Rebuttal Testimonies submitted by Duke Energy witnesses
12 regarding the Smart Saver Solar Energy Efficiency Program (“Program”) that
13 Duke Energy is proposing in this docket. In general, I agree with Duke Energy
14 Witness Tim Duff and his critique of the Office of Regulatory Staff’s (“ORS”)
15 direct testimony, with certain further responsive observations. I reiterate the
16 recommendation from my Direct Testimony that the Commission approve the
17 Program.

18 **Q. DO YOU AGREE WITH DUKE ENERGY WITNESS DUFF?**

19 A. Generally, yes. He is correct that the Commission should rely on the Utility Cost
20 Test (“UCT”) as the determinative cost-effectiveness test in these dockets; that
21 the Program will result in energy efficiency; that the evaluation, measurement,
22 and verification (“EM&V”) process that currently applies to energy efficiency
23 and demand-side management (“EE” and “DSM”) programs will “true-up” any
24 real-world variation in the initial program assumptions regarding “free riders;”

1 and that ORS witnesses misconstrue Program costs and attempt to improperly
 2 apply different rules in this case for assessing avoided transmission and
 3 distribution (“T&D”) than for other EE/DSM cases.

4 I am offering surrebuttal testimony on these points to further clarify
 5 Witness Duff’s responses to ORS Witness Horii (and in some cases, ORS
 6 Witness Morgan), which could leave the Commission with an incomplete, and
 7 somewhat confusing picture of the current South Carolina EE/DSM framework.
 8 I also highlight in surrebuttal that certain factual aspects of the South Carolina
 9 EE/DSM framework addressed in Duke Energy’s rebuttal testimony are central
 10 to the Commission’s determination regarding ORS’s mistaken contention that
 11 recovering “lost revenues” are prohibited.

12 **II. “ENERGY EFFICIENCY” UNDER SOUTH CAROLINA LAW**

13 **Q. IS WITNESS DUFF CORRECT THAT SMART SAVER SOLAR IS AN** 14 **APPROPRIATE PROGRAM UNDER SOUTH CAROLINA’S DEMAND-** 15 **SIDE MANAGEMENT, ENERGY EFFICIENCY, AND CONSERVATION** 16 **LAW?¹**

17 A. Yes. South Carolina law broadly authorizes programs for the “reduction **or** more
 18 efficient use of energy . . . including customer conservation and
 19 efficiency, . . . **and renewable energy technologies.**”² All of these potential
 20 customer activities reduce the amount of energy provided by and fuel used by the
 21 utility system. This is, in part, why, as Witness Duff points out, the Commission
 22 has previously approved both solar hot water heating and topping-cycle

¹ Rebuttal Testimony of Timothy Duff at 3, Docket Nos. 2021-143-E & 2021-144-E (Oct. 5, 2021).

² S.C. Code Ann. 58-37-20 (emphasis added).

1 combined heat and power (“CHP”) as demand reduction and efficiency measures
2 pursuant to S.C. Code Ann. 58-37-20.

3 **III. THE ENERGY SAVINGS THAT FORM THE BASIS FOR NET LOST**
4 **REVENUE RECOVERY UNDER THE PROGRAM ARE FACTUALLY**
5 **DISTINCT FROM SOLAR PRODUCTION UNDER SOLAR CHOICE.**

6 **Q. DOES WITNESS DUFF ACCURATELY EXPLAIN HOW THE EM&V**
7 **PROCESS WILL EVALUTE ANY FREE-RIDERS IN THE PROGRAM?**

8 A. Yes, but I would like to offer more context. It is important for the Commission
9 to see the full significance of this framework as it applies to the Program. The
10 difference between gross energy savings and net energy savings caused by the
11 Program is very important in this case.

12 **Q. IN THE CONTEXT OF ENERGY EFFICIENCY PROGRAMS, WHAT**
13 **ARE “GROSS SAVINGS?”**

14 A. Gross savings are all of the energy savings caused by every measure implemented
15 through an EE program. For instance, if customers redeem 1,000 individual
16 utility rebates to buy efficient light bulbs that each save 10 kWh per year, the
17 gross energy savings would be 10,000 kWh per year.

18 **Q. WHAT ARE “NET SAVINGS?”**

19 A. “Net savings” are the energy savings actually caused by the program, and are
20 determined after-the-fact through an evaluation, measurement, and verification
21 process called “EM&V.” For instance, some program participants likely would
22 have installed an efficient light bulb even without the utility rebate. They were
23 happy to use the rebate, but, in their case, the rebate did not cause any additional
24 energy savings. They are thus called “free riders.”

1 It is not uncommon for gross savings to be adjusted downward by 20%
2 or more to account for free riders, and one goal of good program design is to
3 minimize free-ridership.³ This means that the utility can only claim the
4 remaining 80% of the gross energy savings for the purpose of calculating the lost
5 revenues and utility performance incentive that are collected through the
6 EE/DSM rider.

7 It is also possible for a program to create “spillover”; this means that the
8 program inspired customers to install other energy efficiency measures beyond
9 the program, so that its energy savings impact is greater than gross savings minus
10 free riders. The adjustment of gross energy savings to obtain net energy savings
11 results in what is called the “Net-to-Gross” (“NTG”) ratio. A program that causes
12 10,000 kWh of gross savings, with 2,000 kWh of free ridership and 500 kWh of
13 spillover would thus have an 85% NTG ratio.

14 The point of this whole framework is that the utility is not given credit
15 for any energy savings that would have happened outside the program, in the
16 “free market.” Indeed, a large share of the market usually occurs outside EE
17 programs. Utilities must prove that their programs cause an additional increment
18 of energy savings that would not have occurred in the market, and they only get
19 credit for that additional increment.

20 **Q. WHY IS THIS UNDERSTANDING OF GROSS SAVINGS, NET SAVINGS,**
21 **FREE-RIDERS, AND SPILLOVER IMPORTANT IN THIS CASE?**

³ In the case of the Program, Duke has estimated 10% free ridership. See Rebuttal
Testimony of Timothy Duff at 18, Docket Nos. 2021-143-E & 2021-144-E (Oct. 5, 2021).

1 A. ORS has argued in its testimony that the proposed Program would unlawfully
 2 recover lost revenue through the DSM Rider in violation of the Solar Choice
 3 statute, S.C. Ann. Code § 58-20-40(I).⁴ However, the lost revenues prohibited
 4 under Solar Choice are completely distinct from the net lost revenues recovered
 5 through the EE/DSM rider. In addition, Mr. Horii's concerns regarding the 10%
 6 free ridership number are misplaced.

7 First, regardless of whether Duke is correct about the assumed 90% net-
 8 to-gross (and corresponding 10% free ridership), this number will be determined
 9 after the fact and the EE/DSM rider will be trued-up so that customers will not
 10 pay for any net lost revenues that were not actually caused by the program.

11 Second, the whole point of the NTG framework is that utility Program
 12 energy reductions are distinct from, and additional to, any energy reductions that
 13 would have happened under Solar Choice alone, in the broader market. This
 14 means that, based on the existing EE framework, the Program will not cause lost
 15 revenue recovery for Solar Choice as it existed before this program, *and as it*
 16 *continues*, outside of this program. Rather, it will, appropriately and by statutory
 17 requirement, allow short-term recovery of net lost revenues associated with the
 18 increment of expansion in the solar market that is specific to Smart \$aver Solar.

19 Put another way, Act 62 properly (in my opinion) prohibited utilities from
 20 recovering lost revenues merely based on a customer's decision to install solar
 21 (i.e. to exercise a "Solar Choice"). Under Act 236, those lost revenues were

⁴ Direct Testimony of O'Neil Morgan at 9, Docket Nos. 2021-143-E & 2021-144-E (Sept. 21, 2021) (citing Act 62).

1 triggered, as a matter of right to the utility, whenever a customer decided to adopt
2 solar, even if the utility had nothing to do with the decision. Every solar adoption
3 in the market counted and every kilowatt hour produced by customer rooftop
4 solar counted, thereby insulating the utility financially from a change in
5 technology that is sweeping the country and is a rightful customer choice.
6 Further, those lost revenues were calculated as the difference between customer
7 bill savings and an administratively-determined “value of solar.”

8 While Act 62 prohibited the collection of lost revenues related to the
9 ongoing customer solar market, it did not prohibit the utility and the Commission
10 from taking action to accelerate or expand behind-the-meter solar energy
11 consumption over and above that market, if such additional increment of behind-
12 the-meter solar energy consumption is shown under the authorized EE/DSM
13 framework to benefit all ratepayers by reducing the cost of utility service.

14 The factual distinction between the regular solar market and additional
15 EE/DSM solar is further underlined by the fact that the EE-based net lost revenue
16 calculation is different and does not require Commission determination of an 11-
17 factor “value of solar.” Further, because the EE approach to solar under the
18 Program counts only the portion of customer solar production that is self-
19 consumed behind the meter on a monthly basis (and is unrelated to net solar
20 exports to the grid), the underlying basis for the calculation is distinct and
21 different from Act 236-based Solar Choice lost revenues.

22 Under the EE/DSM framework, self-consumed customer renewable
23 generation is treated just like other conservation measures: if a customer installs

1 an efficient light bulb on his or her own, there is no net-lost revenue recovery.
 2 Even if a customer uses a utility rebate to install an efficient lightbulb, net-lost
 3 revenue recovery will be denied unless EM&V shows that the customer was not
 4 a free-rider. But if the utility truly expands the adoption of energy-saving
 5 measures, at a cost which is shown under the framework previously established
 6 for this purpose to be beneficial for all utility ratepayers, then net-lost revenue
 7 recovery is both appropriate and required to the extent that the incremental result
 8 is proven.

9 **Q. WHILE WE ARE ON THE SUBJECT OF LOST REVENUE, DO YOU**
 10 **AGREE WITH WITNESS DUFF THAT ORS WITNESS MORGAN**
 11 **“UNDULY FOCUSES [ON] THE COSTS OF THE PROGRAM”?**

12 A. I do. But I believe that Witness Duff does not go far enough. His point is that
 13 Witness Morgan focuses only on program costs and not on program benefits.
 14 Witness Duff is correct that it would not serve ratepayers to focus only on costs,
 15 if the benefits of a program, in terms of lowering utility system costs paid by all
 16 ratepayers, outweigh those costs.

17 However, a more basic point is that Witness Morgan presents to the
 18 Commission a picture of program costs that give equal weight to three
 19 components of EE/DSM rider recovery: (1) program administration/incentives,
 20 (2) net lost revenues, and (3) the utility incentive.⁵ The Commission should
 21 understand that the net lost revenue component is sometimes called a “cost” in
 22 the context of the EE/DSM rider, but it is not an *additional* cost to ratepayers as
 23 a whole. If the Program did not exist, that same revenue would have been

⁵ *Id.* at 6-8.

1 collected through base rates, due to sales of electricity. Thus, by failing to
 2 balance costs with benefits, *and* by rolling net-lost revenues into the costs as
 3 though they are an additional cost, Witness Morgan gives an inflated picture of
 4 the impact of the Program on ratepayers, and leaves the Commission with the
 5 false impression that ratepayers can avoid the net-lost revenue costs by denying
 6 the Program.

7 Witness Duff correctly points out, in response to Witness Morgan's focus
 8 on the EE/DSM rider components, that a cost-effective EE or DSM program will
 9 tend to lower overall rates over time, including fuel rates.⁶ It is a general
 10 principal of ratemaking that individual rates interact with each other. Even if the
 11 EE/DSM rider increases for a period of time, it usually causes a nearly-immediate
 12 reduction in the fuel rider and also the avoidance of costs that are typically
 13 included in base rates. Basically, the DSM rider cannot be considered in
 14 isolation. Witness Duff's response thus more than adequately allays Witness
 15 Morgan's concerns.

16 **IV. MEASURING THE PROGRAM'S COST-EFFECTIVENESS**

17 **Q. DO YOU AGREE WITH WITNESS DUFF'S FOCUS ON THE UTILITY**
 18 **COST TEST AS A BASIS FOR THE COMMISSION'S DECISION IN THIS**
 19 **CASE, RATHER THAN WITNESS HORII'S RELIANCE ON TOTAL**
 20 **RESOURCE COST TEST?**

21 **A.** Yes. And not merely because Commission recently adopted UCT rather than the
 22 Total Resource Cost test ("TRC") as the principle cost-effectiveness test and

⁶ Rebuttal Testimony of Timothy Duff at 12, Docket Nos. 2021-143-E & 2021-144-E (Oct. 5, 2021).

1 should follow its own Order establishing the EE/DSM Mechanism in this
 2 proceeding: the UCT is the right approach for this kind of case.

3 For decades, TRC has been the primary test for most states, but there has
 4 been a recent trend towards using the UCT as the primary test.⁷ As the names
 5 imply, the “total” resource cost test was originally intended to provide a type of
 6 global assessment of a demand-side resource’s cost and benefits to ratepayers as
 7 a whole, while the UCT weighs costs and benefits from the utility’s perspective.

8 However, two things about TRC are notable for this case. First, the TRC
 9 test does not evaluate the cost of utility incentives paid for by non-participating
 10 ratepayers, because under its all-ratepayer viewpoint, utility incentives are
 11 merely a transfer from one set of ratepayers to another, and not an increase in
 12 total cost.⁸ If one is concerned about whether ratepayers are getting a good deal
 13 in exchange for the incentives that they are funding through the program, the
 14 UCT, which includes ratepayer-funded incentives, is the appropriate test.

15 Second, the reason many practitioners began to question TRC as the
 16 primary test is because it usually is not applied in a symmetrical manner, leading

⁷ See, e.g., Chris Neme and Marty Kushler, *Is it Time to Ditch the TRC?: Examining Concerns with Current Practice in Benefit-Cost Analysis*, ACEEE (2010) (<https://www.aceee.org/files/proceedings/2010/data/papers/2056.pdf>).

⁸ *California Standard Practice Manual: Economic Analysis of Demand-Side Programs and Projects*, at 21 (providing that “. . . this test treats incentives paid to participants and revenue shifts as transfer payments from all ratepayers to participants through increased revenue requirements . . .”) (<https://www.raponline.org/wp-content/uploads/2016/05/cpuc-standardpractice-manual-2001-10.pdf>). I recommend that Commissioners read the *California Standard Practice Manual* because it is relatively short and clear, relevant to many South Carolina proceedings, and provides a useful framework to think about both demand-side and distributed energy resources.

1 to an artificially low score. This is because it is easy to include all of the *costs*
2 incurred by ratepayers to obtain the resource in question, but in practice it is
3 difficult to include all of the *benefits* that the participating ratepayers are
4 receiving, because many are intangible or difficult to quantify. For instance,
5 highly-efficient equipment is also often premium equipment. A highly-efficient
6 air conditioner may have other features such as separate humidity control, air
7 purifiers, or quieter operation, or it may appeal to the buyer for its improved
8 environmental impact. Some of the extra cost paid by the customer may actually
9 be for *these* benefits rather than the energy savings, but that is not captured in the
10 TRC test that supposedly considers all costs and all benefits of the resource.

11 Customer solar is a prime example of this dynamic. Solar customers may
12 value its environmental benefits, or believe that solar increases their property
13 value or makes electric vehicle ownership more cost-effective. Those benefits
14 may be a significant part of what the customer is paying for, but they are typically
15 not included in the TRC test. Because the TRC is close to 1 for the Company's
16 proposed Smart Saver Solar Program without counting these customer benefits,
17 Witness Duff appropriately indicated in his Direct Testimony that true TRC for
18 the stand-alone Smart Saver Solar Program is likely higher.⁹ Use of the UCT,
19 however, avoids these issues because it looks only at utility costs paid by
20 ratepayers versus utility benefits enjoyed by ratepayers.

⁹ Direct Testimony of Timothy Duff at 6-7, Docket Nos. 2021-143-E & 2021-144-E (Aug. 20, 2021).

1 In short, the Commission should continue to rely on UCT in accordance
 2 with its prior order making the UCT and not the TRC the primary cost-
 3 effectiveness test—a reliance that is particularly appropriate in the case of the
 4 Program. Additionally, as Witness Duff shows in rebuttal, even the Program’s
 5 TRC is positive across the South Carolina territories of DEC and DEP when the
 6 associated Bring-Your-Own-Thermostat program is included.¹⁰

7 **Q. SHOULD DUKE USE THE PREVIOUSLY-APPROVED**
 8 **METHODOLOGY FOR ESTIMATING T&D BENEFITS FOR THE**
 9 **SMART SAVER SOLAR PROGRAM?**

10 A. Yes, as Witness Duff indicates,¹¹ Witness Horii’s development of a new circuit-
 11 level T&D methodology only for customer solar implies that circuit-level T&D
 12 avoided costs should be developed for all other EE measures, even though ORS
 13 has never before required that approach for any other measure. Singling out solar
 14 in this way would run afoul of the Act 62 directive to “. . . address all renewable
 15 energy issues in a fair and balanced manner . . .”¹²

16 ORS’s approach reminds me of the Solar Choice docket, in which
 17 Witness Horii testified that customer solar causes a cost-shift based upon his
 18 imposition of a new cost-allocation method that was different from the method
 19 approved by this Commission in recent general rate cases.¹³ It is not “fair and
 20 balanced,” as required by Act 62, for Witness Horii and ORS to single out

¹⁰ Rebuttal Testimony of Timothy Duff at 14, Docket Nos. 2021-143-E & 2021-144-E (Oct. 5, 2021).

¹¹ *Id.* at 15.

¹² S.C. Code Ann. § 58-41-05.

¹³ See Orders No. 2021-390 at 75-76, Docket Nos. 2020-264-E & 2020-265-E (May 30, 2021) (rejecting Witness Horii’s cost-allocation recommendations as “without precedent” and “not follow[ing] standard ratemaking procedures”

customer solar for novel, unapproved changes in the standard cost-effectiveness test, the standard T&D calculation, or the overall method of allocating utility costs.

While Duke is innovating to the degree that it incorporates solar within the EE/DSM framework, it is doing so in strict adherence to previously-established rules and evaluation practices. This provides a rational framework for the Commission to consider the program, rather than the *ad hoc* policy approach that ORS has taken to solar across several dockets.

9 **Q. WITNESS DUFF NOTES THAT, ABSENT TAX CREDITS, CUSTOMER**
10 **SOLAR WOULD NOT PASS THE PARTICIPANT COST TEST.¹⁴ IS THIS**
11 **SIGNIFICANT?**

12 A. Yes, the Participant Cost Test determines whether participants in the program
13 come out ahead or not. Low-to-moderate income customers, however, may not
14 be able to take full advantage of the federal and state tax benefits. Their
15 participation may be particularly dependent upon Commission approval of the
16 program in this docket, which provides a more affordable path to rooftop solar.

17 **V. CONCLUSION AND RECOMMENDATIONS**

18 **Q. WHAT IS YOUR RECOMMENDATION TO THE COMMISSION?**

19 A. I reiterate the recommendation in my direct testimony that the Commission
20 approve the Companies' Application for approval of the Smart Saver Solar
21 Program on the basis that it meets the purposes and definitions of an energy
22 reduction or efficiency program, that it is beneficial for ratepayers as a whole,

¹⁴ Rebuttal Testimony of Timothy Duff at 19, Docket Nos. 2021-143-E & 2021-144-E (Oct. 5, 2021).

1 and is in the public interest. I believe it is not only a positive program in itself,
2 but that the Commission's approval of the program would support improved
3 coordination between efficiency and distributed renewable generation and
4 between demand-side management and rate schedules, a result that is in
5 customers' best interest. This conclusion is consistent with the recent letter of
6 support for the Program submitted in these dockets by the American Council for
7 an Energy-Efficient Economy ("ACEEE"), which notes that

8 Programs that integrate energy efficiency, solar, and
9 battery storage (solar+) combine the benefits of these
10 distributed energy resources such as grid stability,
11 resilience, emissions reductions, and energy savings. If
12 designed and delivered correctly, the Smart Saver Solar
13 program can enable Duke Energy to streamline and
14 maximize customer benefits from its energy efficiency
15 and customer-based renewable energy programs.¹⁵

16 **Q. DOES THIS CONCLUDE YOUR TESTIMONY?**

17 A. Yes.

¹⁵ ACEEE Updated Comments in Support, Docket Nos. 2021-143-E & 2021-144-E (Oct. 14, 2021).

CERTIFICATE OF SERVICE

I hereby certify that the parties listed below have been served via first class U.S. Mail or electronic mail with a copy of the *Surrebuttal Testimony of Eddy Moore* on behalf of South Carolina Coastal Conservation League, Southern Alliance for Clean Energy, North Carolina Sustainable Energy Association, and Upstate Forever.

| | |
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This 15th day of October, 2021.

/s / Emma Clancy

Emma Clancy